

1 June 2025

## Amara Raja Energy & Mobility

*Weak results; limited potential; retaining a Hold*

Rating: **Hold**

Target Price: Rs.1,125

Share Price: Rs.1,031

Believing our Rs4.1bn estimate, Amara Raja's Q4 standalone EBITDA fell 16% y/y to Rs3.4bn due to less-than-expected revenue and gross margin. The outlook for automotive and industrial demand is bright and Amara Raja is expected to gain share. It plans to set up a lithium-ion cell manufacturing plant, commencing H2 FY27 (delayed). Larger customer wins and sustainable profit, though, are key challenges as prices fall and technologies change. The stock is fairly valued and factors in the lithium plant opportunity. We expect 10/15/15% parent revenue/EBITDA/PAT growth over FY25-27. We retain our Hold recommendation with a lower (Rs1,125) TP, 12x FY27e parent EPS (earlier Rs1,490), and the ARACT NPV (new lithium energy unit) at Rs284/sh.

**EBITDA miss.** Standalone revenue grew 6% y/y to Rs29.7bn, slightly below our Rs31bn estimate. **Volumes: 4Ws** - aftermarket up 9%, OEM up 15%, Exports down 3%. **2Ws** - OEM up 13%, aftermarket up 13%. **Industrials** - overall muted, telecoms down 15%, inverters/UPS up 15%. EBITDA fell 16% to Rs3.4bn, below our Rs4.1bn estimate due to the less-than-expected revenue and gross margin. The gross margin contracted 220bps y/y, 80bps q/q, to 31.2%, due to a surge in alloy prices (antimony) and an adverse trade mix (15%, vs 10% in Q3 FY25). Accordingly, PAT fell 27% y/y to Rs1.67bn, below our Rs2.2bn estimate, due to lower-than-expected operating profits.

**Valuation.** We expect 10/15% parent revenue/EBITDA CAGRs over FY25-27. We lower our FY26/27e EPS 12-16% on the cut in revenue and margin assumptions due to higher input/power cost. We retain a Hold with a lower TP of Rs1,125, 12x the parent's FY27e EPS (earlier Rs1,490, 12x parent FY26e), and the ARACT NPV at Rs284/sh (earlier Rs542). We moderated ARACT's revenue/PAT to Rs52.2bn/2.61bn by FY29 and a 25x valuation multiple on discounted PAT (a 12% discounting factor; earlier Rs4.98bn FY29 PAT). Decrease in ARACT's value is due to delay in the new plant and lower margins. **Key upside risks:** More-than-estimated growth in lead batteries; good orders for lithium-ion cells; lower commodity prices.

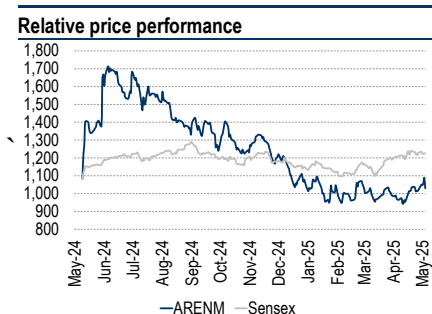
| Key financials (YE Mar) - P | FY23     | FY24     | FY25     | FY26e    | FY27e    |
|-----------------------------|----------|----------|----------|----------|----------|
| Sales (Rs m)                | 1,03,897 | 1,12,603 | 1,24,049 | 1,37,734 | 1,50,993 |
| Net profit (Rs m)           | 7,784    | 9,059    | 9,639    | 10,652   | 12,709   |
| EPS (Rs)                    | 45.6     | 49.5     | 52.7     | 58.2     | 69.4     |
| P/E (x)                     | 22.6     | 20.8     | 19.6     | 17.7     | 14.8     |
| EV / EBITDA (x)             | 12.3     | 10.7     | 10.8     | 9.2      | 7.9      |
| P/BV (x)                    | 2.9      | 2.6      | 2.4      | 2.1      | 1.9      |
| RoE (%)                     | 14.7     | 14.2     | 13.6     | 13.6     | 14.3     |
| RoCE (%)                    | 13.8     | 13.2     | 11.9     | 12.7     | 13.3     |
| Dividend yield (%)          | 0.6      | 0.5      | 0.5      | 0.6      | 0.7      |
| Net debt / equity (x)       | -0.0     | -0.0     | -0.0     | -0.0     | -0.1     |

Source: Company, Anand Rathi Research

| Key data           | ARENM IN / AMAR.BO |
|--------------------|--------------------|
| 52-week high / low | Rs1,775 / 805      |
| Sensex / Nifty     | 81,451 / 24,751    |
| Market cap         | Rs189bn            |
| Shares outstanding | 183m               |

| Shareholding pattern (%) | Mar'25 | Sep'24 | Jun'24 |
|--------------------------|--------|--------|--------|
| Promoters                | 32.9   | 32.9   | 32.9   |
| - of which, Pledged      | -      | -      | -      |
| Free float               | 67.1   | 67.1   | 67.1   |
| - Foreign institutions   | 20.7   | 22.3   | 23.8   |
| - Domestic institutions  | 14.6   | 15.4   | 14.6   |
| - Public                 | 31.8   | 29.4   | 28.8   |

| Estimates revision (%) | FY26e | FY27e |
|------------------------|-------|-------|
| Sales                  | -2.4  | -3.4  |
| EBITDA                 | -14.8 | -12.4 |
| EPS                    | -16.4 | -11.8 |



Source: Bloomberg

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## Quick Glance – Financials and Valuations (standalone)

**Fig 1 – Income statement (Rs m)**

| Year-end: Mar             | FY23          | FY24          | FY25          | FY26e         | FY27e         |
|---------------------------|---------------|---------------|---------------|---------------|---------------|
| Net revenues              | 1,03,897      | 1,12,603      | 1,24,049      | 1,37,734      | 1,50,993      |
| Growth (%)                | 19.5          | 8.4           | 10.2          | 11.0          | 9.6           |
| Raw material              | 69,981        | 75,341        | 84,071        | 91,593        | 99,656        |
| Employee & other expenses | 19,566        | 21,048        | 23,687        | 27,334        | 29,663        |
| <b>EBITDA</b>             | <b>14,350</b> | <b>16,214</b> | <b>16,291</b> | <b>18,807</b> | <b>21,675</b> |
| EBITDA margins (%)        | 13.8          | 14.4          | 13.1          | 13.7          | 14.4          |
| - Depreciation            | 4,504         | 4,787         | 4,921         | 5,249         | 5,571         |
| Other income              | 897           | 1,015         | 933           | 1,048         | 1,253         |
| Interest expenses         | 296           | 332           | 422           | 366           | 366           |
| PBT                       | 9,970         | 12,110        | 11,881        | 14,241        | 16,991        |
| Effective tax rates (%)   | 26            | 26            | 27            | 25            | 25            |
| Adj. income               | 7,784         | 9,059         | 8,528         | 10,652        | 12,709        |
| Extraordinary items       | -477          | -             | 1,111         | -             | -             |
| Net income                | 7,307         | 9,059         | 9,639         | 10,652        | 12,709        |
| WANS                      | 171           | 183           | 183           | 183           | 183           |
| FDEPS (Rs)                | 45.6          | 49.5          | 52.7          | 58.2          | 69.4          |
| Growth (%)                | 52.3          | 8.6           | 6.4           | 10.5          | 19.3          |

**Fig 3 – Cash-flow statement (Rs m)**

| Year-end: Mar                      | FY23         | FY24          | FY25          | FY26e         | FY27e         |
|------------------------------------|--------------|---------------|---------------|---------------|---------------|
| PBT                                | 7,307        | 9,059         | 9,639         | 10,652        | 12,709        |
| + Non-cash items                   | 4,504        | 4,787         | 4,921         | 5,249         | 5,571         |
| Operating profit before WC chg     | 11,811       | 13,846        | 14,560        | 15,901        | 18,280        |
| - Incr./ (decr.) in WC             | 2,866        | 271           | -85           | 1,406         | 1,392         |
| Others incl. taxes                 | -467         | 571           | 1,115         | -             | -             |
| <b>Operating cash-flow</b>         | <b>9,412</b> | <b>13,004</b> | <b>13,530</b> | <b>14,495</b> | <b>16,889</b> |
| - Capex (tangible + intangible)    | 4,647        | 4,401         | 7,440         | 4,000         | 4,000         |
| <b>Free cash-flow</b>              | <b>4,766</b> | <b>8,603</b>  | <b>6,090</b>  | <b>10,495</b> | <b>12,889</b> |
| - Dividend (incl. buyback & taxes) | 581          | 1,367         | 1,904         | 1,065         | 1,271         |
| + Equity raised                    | -            | 12            | -             | -             | -             |
| + Debt raised                      | -111         | -577          | 902           | -             | -             |
| - Financial investments            | 2,543        | 5,317         | 5,157         | 10,000        | 11,500        |
| - Misc. items (CFI + CFF)          | 1,068        | 1,307         | (677)         | -             | -             |
| Net cash-flow                      | 463          | 46            | 608           | -570          | 118           |

Source: Company, Anand Rathi Research

**Fig 5 – Price movement**



Source: Bloomberg

**Fig 2 – Balance sheet (Rs m)**

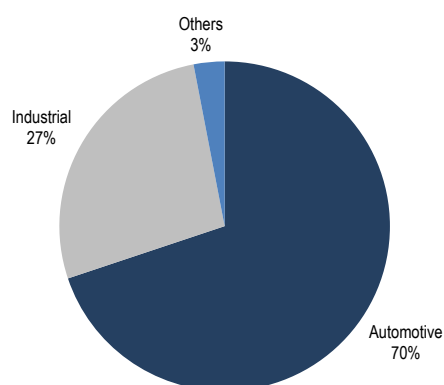
| Year-end: Mar                    | FY23          | FY24          | FY25          | FY26e         | FY27e         |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|
| Share capital                    | 171           | 183           | 183           | 183           | 183           |
| Net worth                        | 60,056        | 67,687        | 73,783        | 83,369        | 94,808        |
| Debt (incl. Pref)                | 1,111         | 533           | 1,445         | 1,445         | 1,445         |
| Minority interest                | -             | -             | -             | -             | -             |
| Deferred tax liability / (Asset) | 1,036         | 885           | 732           | 732           | 732           |
| <b>Capital employed</b>          | <b>62,203</b> | <b>69,105</b> | <b>75,960</b> | <b>85,547</b> | <b>96,985</b> |
| Net tangible assets              | 36,882        | 35,503        | 34,747        | 33,498        | 31,926        |
| Net Intangible assets            | -             | -             | -             | -             | -             |
| CWIP (tang and intangible)       | 2,343         | 3,217         | 8,441         | 8,441         | 8,441         |
| Investments (strategic)          | 4,622         | 12,142        | 19,355        | 27,355        | 35,355        |
| Investments (financial)          | 238           | 2,650         | 625           | 2,625         | 6,125         |
| Current assets (excl. cash)      | 34,290        | 33,788        | 35,110        | 38,949        | 42,712        |
| Cash                             | 998           | 1,045         | 1,653         | 1,083         | 1,201         |
| Current liabilities              | 17,170        | 19,238        | 23,970        | 26,403        | 28,775        |
| Working capital                  | 17,120        | 14,549        | 11,140        | 12,546        | 13,938        |
| <b>Capital deployed</b>          | <b>62,203</b> | <b>69,105</b> | <b>75,960</b> | <b>85,547</b> | <b>96,985</b> |

**Fig 4 – Ratio analysis**

| Year-end: Mar         | FY23 | FY24 | FY25 | FY26e | FY27e |
|-----------------------|------|------|------|-------|-------|
| P/E (x)               | 22.6 | 20.8 | 19.6 | 17.7  | 14.8  |
| EV / EBITDA (x)       | 12.3 | 10.7 | 10.8 | 9.2   | 7.9   |
| EV / Sales (x)        | 1.7  | 1.5  | 1.4  | 1.3   | 1.1   |
| P/B (x)               | 2.9  | 2.6  | 2.4  | 2.1   | 1.9   |
| RoE (%)               | 14.7 | 14.2 | 13.6 | 13.6  | 14.3  |
| RoCE (%) - after tax  | 13.8 | 13.2 | 11.9 | 12.7  | 13.3  |
| RoIC (%) - after tax  | 13.8 | 15.1 | 14.5 | 17.7  | 21.0  |
| DPS (Rs)              | 6.1  | 5.1  | 5.2  | 5.8   | 6.9   |
| Dividend yield (%)    | 0.6  | 0.5  | 0.5  | 0.6   | 0.7   |
| Dividend payout (%)   | 14   | 10   | 10   | 10    | 10    |
| Net debt / equity (x) | -0.0 | -0.0 | -0.0 | -0.0  | -0.1  |
| Receivables (days)    | 27   | 33   | 34   | 34    | 34    |
| Inventory (days)      | 59   | 59   | 60   | 60    | 60    |
| Payables (days)       | 51   | 53   | 60   | 60    | 60    |
| CFO : PAT (%)         | 121  | 144  | 140  | 136   | 133   |

Source: Company, Anand Rathi Research

**Fig 6 – Standalone revenue, by segment (FY25), %**



Source: Company, Anand Rathi Research

## Result highlights

Fig 7 – Quarterly performance (standalone)

| (Rs m)                          | Q4 FY24       | Q1FY25        | Q2 FY25       | Q3 FY25       | Q4 FY25       | Y/Y (%)       | Q/Q (%)       | FY25            | FY24            | Y/Y (%)      |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|-----------------|--------------|
| <b>Revenue</b>                  | <b>27,967</b> | <b>31,312</b> | <b>31,358</b> | <b>31,640</b> | <b>29,739</b> | <b>6.3</b>    | <b>(6.0)</b>  | <b>1,24,049</b> | <b>1,12,592</b> | <b>10.2</b>  |
| <b>Expenditure</b>              | <b>23,890</b> | <b>26,658</b> | <b>26,952</b> | <b>27,482</b> | <b>26,316</b> | <b>10.2</b>   | <b>(4.2)</b>  | <b>1,07,408</b> | <b>96,761</b>   | <b>11.0</b>  |
| as % of sales                   | 85.4          | 85.1          | 85.9          | 86.9          | 88.5          |               |               | 86.6            | 85.9            |              |
| Consumption of RM               | 18,314        | 21,212        | 21,212        | 21,164        | 20,132        | 9.9           | (4.9)         | 83,720          | 76,264          | 9.8          |
| as % of sales                   | 65.5          | 67.7          | 67.6          | 66.9          | 67.7          |               |               | 67.5            | 67.7            |              |
| Employee cost                   | 1,629         | 1,856         | 1,899         | 1,912         | 1,801         | 10.5          | (5.8)         | 7,468           | 6,670           | 12.0         |
| as % of sales                   | 5.8           | 5.9           | 6.1           | 6.0           | 6.1           |               |               | 6.0             | 5.9             |              |
| Other expenditure               | 3,947         | 3,590         | 3,841         | 4,406         | 4,383         | 11.1          | (0.5)         | 16,220          | 13,827          | 17.3         |
| as % of sales                   | 14.1          | 11.5          | 12.2          | 13.9          | 14.7          |               |               | 13.1            | 12.3            |              |
| <b>EBITDA</b>                   | <b>4,077</b>  | <b>4,654</b>  | <b>4,407</b>  | <b>4,158</b>  | <b>3,422</b>  | <b>(16.1)</b> | <b>(17.7)</b> | <b>16,641</b>   | <b>15,831</b>   | <b>5.1</b>   |
| <b>EBITDA margins (%)</b>       | <b>14.6</b>   | <b>14.9</b>   | <b>14.1</b>   | <b>13.1</b>   | <b>11.5</b>   |               |               | <b>13.4</b>     | <b>14.1</b>     |              |
| Depreciation                    | 1,210         | 1,183         | 1,220         | 1,233         | 1,284         | 6.1           | 4.1           | 4,921           | 4,671           | 5.3          |
| <b>EBIT</b>                     | <b>2,867</b>  | <b>3,471</b>  | <b>3,186</b>  | <b>2,925</b>  | <b>2,138</b>  | <b>(25.4)</b> | <b>(26.9)</b> | <b>11,721</b>   | <b>11,159</b>   | <b>5.0</b>   |
| Other income                    | 283           | 256           | 185           | 293           | 200           | (29.4)        | (31.6)        | 933             | 1,012           | (7.8)        |
| Interest                        | 97            | 90            | 131           | 107           | 95            | (2.5)         | (10.9)        | 422             | 293             | 44.4         |
| <b>PBT</b>                      | <b>3,053</b>  | <b>3,637</b>  | <b>3,240</b>  | <b>3,111</b>  | <b>2,244</b>  | <b>(26.5)</b> | <b>(27.9)</b> | <b>12,231</b>   | <b>11,879</b>   | <b>3.0</b>   |
| Total tax                       | 773           | 841           | 833           | 1,103         | 576           | (25.6)        | (47.8)        | 3,353           | 3,003           | 11.6         |
| <b>Adjusted PAT</b>             | <b>2,280</b>  | <b>2,796</b>  | <b>2,407</b>  | <b>2,008</b>  | <b>1,668</b>  | <b>(26.8)</b> | <b>(16.9)</b> | <b>8,879</b>    | <b>8,876</b>    | <b>0.0</b>   |
| Extraordinary items Loss/(Gain) | 0             | 0             | 0             | -1,111        | 0             |               |               | -1,111          | 0               |              |
| <b>Reported PAT</b>             | <b>2,280</b>  | <b>2,796</b>  | <b>2,407</b>  | <b>3,118</b>  | <b>1,668</b>  | <b>(26.8)</b> | <b>(46.5)</b> | <b>9,989</b>    | <b>8,876</b>    | <b>12.5</b>  |
| <b>Adjusted EPS</b>             | <b>12.5</b>   | <b>15.3</b>   | <b>13.2</b>   | <b>11.0</b>   | <b>9.1</b>    | <b>(26.8)</b> | <b>(16.9)</b> | <b>46.6</b>     | <b>49.5</b>     | <b>(5.9)</b> |

| <b>Margins (%)</b> |      |      |      |      |      | <b>(bps)</b> | <b>(bps)</b> |      |      | <b>(bps)</b> |
|--------------------|------|------|------|------|------|--------------|--------------|------|------|--------------|
| Gross              | 34.5 | 32.3 | 32.4 | 33.1 | 32.3 | (221)        | (81)         | 32.5 | 32.3 | 25           |
| EBITDA             | 14.6 | 14.9 | 14.1 | 13.1 | 11.5 | (307)        | (163)        | 13.4 | 14.1 | (65)         |
| EBIT               | 10.3 | 11.1 | 10.2 | 9.2  | 7.2  | (306)        | (205)        | 9.4  | 9.9  | (46)         |
| PAT                | 8.2  | 8.9  | 7.7  | 6.3  | 5.6  | (254)        | (74)         | 7.2  | 7.9  | (73)         |
| Effective tax rate | 25.3 | 23.1 | 25.7 | 35.5 | 25.7 | 33           | (981)        | 27.4 | 25.3 | 213          |

Source: Company

## Earnings call highlights

### Lead Acid Business (LAB)

- **Q4 FY25 volumes (y/y %).** 4Ws: high single-digits, OEMs up 15% and replacements 9%, while exports down 3% (slowdown in western region and APAC). 2Ws: double-digits, OEM and replacement volumes grew 13%. Industrials was muted as growth in UPS was negated by telecoms down 15%. Growth in autos led by robust replacement demand, more vehicles produced and market-share gains. 4W OEM market share at 35-36%. In Q1 FY26, slight dip expected in 2W OEMs. Lube Q4 revenue at Rs400m. Home UPS and inverters grew 15% in Q4.
- **LAB industry.** The India market is expected to register a 5% CAGR from \$4.6bn in FY25 to \$5.8bn in FY30, mainly led by automotive demand, while industrials is mixed as UPS/data centre demand is growing, though telecoms is declining due to the shift toward lithium. The global market is expected to record a 4% CAGR from \$49.4bn in FY25 to \$61.2bn by FY30. The LAB market remains relevant due to lower costs, high recyclability and wide infrastructure.
- **Margins.** Q4 FY25 margins impacted 150-200bps q/q due to higher alloy cost (particularly antimony; export restrictions by China, though no supply shortage), power cost increases (regulatory issues with solar power settlements; expects cost pressure to persist for a few more quarters), higher share of traded goods (15% in Q4 vs 10% in Q3) and rise in warranty provisions. **Expects margin pressure to continue in H1 FY26. It has set a target of a 14% EBITDA margin ahead.** Drivers ahead are a 2% price hike in the aftermarket in Apr'25, re-instatement of the new tubular plant (from Jun'25; capacity of 1.5m units), new recycling plant (50,000 tonnes from Q4 FY25; refining started and battery breaking from Q2 FY26), throughput gains and a better product mix. Throughput improvement is focused on cycle times, downtime and speed losses (automotive capacity rose from 59m to 66m units; Industrial capacity improved from 3.1bn Ah to 3.2bn Ah).

### New Energy Business

- FY25 revenue was flat. Q4 FY25 grew 35% y/y led by higher volumes for chargers (on completion of localisation for 2Ws/3Ws) and telecoms. EV pack revenue muted due to lower OEM offtake. Currently, supplies packs to telecoms, UPS and light EVs. Also working on initial development for PV EV OEMs.
- **Giga plant.** Commencement of phase 1 been delayed to Q3 FY27 vs earlier target of FY26. Will expand offerings to PVs, buses and energy storage. EBITDA of \$4–5/kWh can be achieved on higher scale of 8–10 GWh and gross realisation of \$20–25/kWh over material costs. Key would be supply chain and scale. Currently, Indian manufacturing has 15-20% cost disadvantage compared to Chinese imports. Invested Rs8.5bn in ARACT till now (Rs3.5bn utilized). Capex required is Rs20-25bn for 1<sup>st</sup> phase of 4GWh (cylindrical cell for NMC and LFP). Cell prices are continuously falling, averaging \$50-55/kWh for LFP and \$60 for NMC.
- Working on launching lithium based solutions for home UPS and solar offerings. Field trials/product development are in progress; launches expected next season.

- Battery pack assembly capacity: 2.5GWh at two plants. Tirupathi–1GWh – telecoms and Divitipally – 1.5GWh – 2W/3W.
- **Industry.** India's lithium-ion battery (LiB) market is expected to climb from ~10GWh in FY25 to 100GWh by FY30. 80-85% demand expected from automotive, the rest from stationary energy. EV penetration assumptions are 60-65% for 3Ws, 35-40% for 2Ws, 10-15% for PVs and 7-10% for CVs.

### Capex

- ~Rs12bn FY25 capex includes Rs8bn for LAB (including Rs4bn for tubular plant), the rest for the new energy business (customer qualification plant, R&D labs, land development for plant). **FY26 capex expected at similar levels as in FY25** with major capex for new energy projects. Customer qualification plant/R&D labs to start from Q2/Q3 FY26.

## Valuations

**Lithium cell batteries.** Despite losing out in the PLI-ACC scheme, Amara Raja plans to set up a lithium-ion cell manufacturing plant, to be gradually commissioned from FY27. It has developed NMC technology with Highstar, while LFP technologies are being developed with Gotion Inobat. E positive labs, customer qualification (60MWh/year) and NMC cell (2GWh) plants are being constructed at Rs20bn capex and would be ready by Q1 FY27.

The LFP cell plant could be of 4-5 GWh with two cell types and would be ready by CY27/28. Capex would be Rs20bn-25bn. Average realisation expected is \$80-90/kWh.

Larger customer wins and sustainable profitability are key challenges due to falling prices and changing technologies.

**Battery packs, chargers.** Battery packs are supplied to 3W OEMs (Piaggio, M&M) and telecoms (BSNL). Chargers are supplied to 3W OEMs (M&M, Piaggio) and for stationary applications. The company is preparing for 2W and certain high-voltage applications, having entered a technology agreement. The 1.5GW/h battery pack capacity has been raised to 2.5GW/h (including 1 GWh for telecoms). Larger OEMs prefer in-house facilities to maintain quality/differentiated technologies, and the evolution of cell-to-pack technologies would be challenging for this business.

**Lead batteries.** The outlook for automotive and industrial demand is bright. Volume growth would be in high-single digits. We expect a 10% revenue CAGR over FY25-27. Margins would improve, led by better nett pricing and new tubular/recycling plant.

**Valuation.** We expect standalone 10/15% revenue/EBITDA CAGRs over FY25-27. We recommend a Hold, with a TP of Rs1,125, 12x the parent's FY27e EPS, and Amara Raja Advance Cell Technologies (new lithium energy unit) at Rs284/sh. We estimate ARACT's FY29 revenue/PAT at Rs52.2bn/2.61bn and a valuation of 25x discounted PAT (a 12% discounting factor).

**Fig 8 – Change in estimates – standalone**

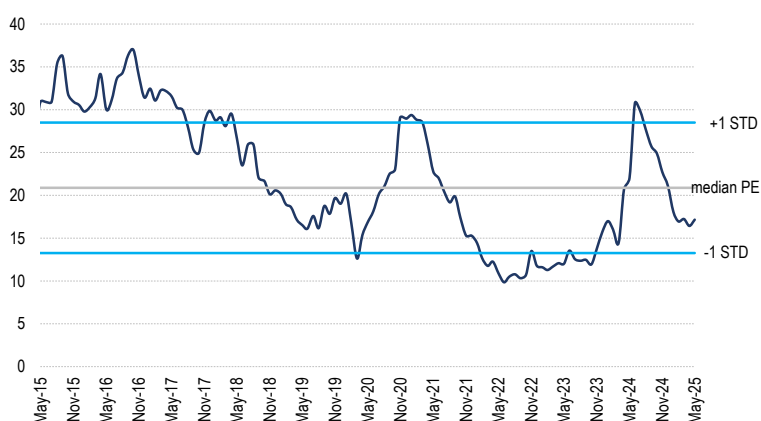
| (Rs m)       | Old      |          | New      |          | Change (%) |       |
|--------------|----------|----------|----------|----------|------------|-------|
|              | FY26e    | FY27e    | FY26e    | FY27e    | FY26       | FY27  |
| Revenue      | 1,41,097 | 1,56,312 | 1,37,734 | 1,50,993 | -2.4       | -3.4  |
| EBITDA       | 22,065   | 24,757   | 18,807   | 21,675   | -14.8      | -12.4 |
| % of revenue | 15.6     | 15.8     | 13.7     | 14.4     |            |       |
| Adj. PAT     | 12,736   | 14,414   | 10,652   | 12,709   | -16.4      | -11.8 |
| EPS (Rs)     | 69.6     | 78.8     | 58.2     | 69.4     | -16.4      | -11.8 |

Source: Anand Rath Research

**Fig 9 – Key assumptions - standalone**

| (Rs m)                | FY22          | FY23            | FY24            | FY25            | FY26e           | FY27e           | CAGR % FY25-27e |
|-----------------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Automotive (2Ws, 4Ws) | 56,001        | 67,006          | 74,498          | 86,659          | 99,699          | 1,11,365        | 13              |
| Growth (%)            | 24            | 20              | 11              | 16              | 15              | 12              |                 |
| -OEM                  | 9,168         | 11,398          | 12,253          | 13,560          | 15,165          | 16,518          | 10              |
| Growth (%)            | 28            | 24              | 8               | 11              | 12              | 9               |                 |
| -Aftermarket          | 46,833        | 55,608          | 62,245          | 73,099          | 84,534          | 94,847          | 14              |
| Growth (%)            | 24            | 19              | 12              | 17              | 16              | 12              |                 |
| Industrial            | 28,298        | 31,376          | 34,700          | 33,644          | 33,990          | 35,260          | 2               |
| Growth (%)            | 17            | 11              | 11              | (3)             | 1               | 4               |                 |
| Others                | 2,659         | 3,021           | 3,405           | 3,746           | 4,046           | 4,369           | 8               |
| Growth (%)            | 13            | 14              | 13              | 10              | 8               | 8               |                 |
| <b>Total revenue</b>  | <b>86,958</b> | <b>1,01,403</b> | <b>1,12,603</b> | <b>1,24,049</b> | <b>1,37,734</b> | <b>1,50,993</b> | <b>10</b>       |
| Growth (%)            | 22            | 17              | 11              | 10              | 11              | 10              |                 |

Source: Anand Rathi Research

**Fig 10 - One-year-forward P/E (median 21x) – Valuations factor in the new energy opportunities**

Source: Company, Anand Rathi Research

**Risks**

- More-than-estimated growth in lead batteries.
- Good orders for the lithium-ion cell plant.
- Lower commodity prices.

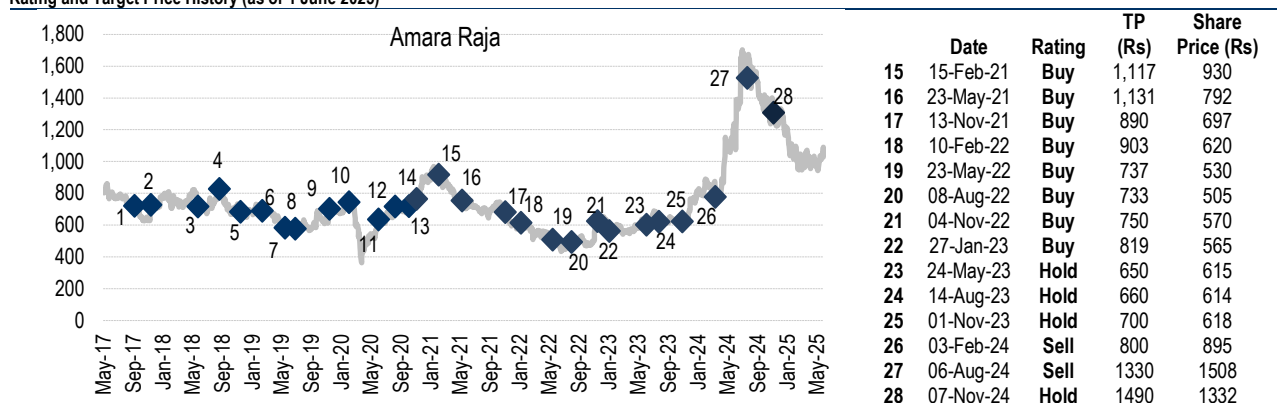
## Appendix

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