# **AMARA RAJA ENERGY & MOBILITY LTD**

Rating: ◀▶ | Target price: ▼ | EPS: ▲

CMP Rs. 1,031

**Target Price** Rs. 1.085

Rating **ADD** 



### **ONE YEAR OUTLOOK**

## Business & Earnings

- Maintain our ADD rating on ARENM with a TP of Rs. 1,085. ARE&M is likely to benefit from healthy aftermarket growth and thrust on export segment. We believe the advent of alternate fuel vehicles (CNG, LNG etc.) would aid lead acid growth. We factor in steady pickup in demand for lithium battery pack and EV chargers (FY25 revenues of Rs. 5bn) as AREN&M leverages its existing relationships across automotive and industrial clientele. ARENM's 16 GWH Li-ion cell manufacturing facility in Telangana would be commissioned in a staggered manner with 2 GWH (phase-1) NMC capacity expected by 4QFY27. However, we believe partial benefits of li-ion manufacturing are factored in, especially ARE&M's strategic agreement with Ather Energy & favourable sourcing benefits from tieup with GIB (Gotion) for LFP & Jiangsu Highstar for NMC.
- In 4QFY25, lead acid revenues were up 4% YoY aided by healthy growth in aftermarket (2W/4W - 13%/8% YoY) & 2W OEM (~13% YoY). Industrial segment growth was muted as telecom segment declined due to ongoing transition to Li-ion. Revenue from EV chargers & Lithium Battery Packs was up 35% YoY to Rs. 1.5bn due to higher supply of ESS batteries to the telecom segment. We pencil in an overall revenue growth of ~9% through FY25-27E. EBITDA margins declined 160bps QoQ due to increase in antimony prices (23.2k USD/T in Aug-24 to 34.8k USD in May-25) and higher power purchase cost adjustment. Margins are likely to improve led by commissioning of lead smelting unit and shift from traded to manufacturing of tubular batteries in FY26.
- Expect FY26-FY27E capex at ~Rs. 21bn towards 1) Li-ion cell capacities, 2) existing line expansion & 3) reconstructing tubular capacity.

## **Valuation Multiples V**

Our TP of Rs. 1,085 is based on 16x FY27E EPS with Rs. 1,034 from lead acid and Rs. 51 from Li-ion operations (DCF-based due to back-ended benefits). The multiple factors in robust growth in lead acid aftermarket & export segment, coupled with margin expansion led by operating efficiencies.

### EINANCIAI SIIMMAPV

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|---------|----------------------|------------|----------------|----------|---------|------------------|---------|
|         | Net Sales (Rs<br>mn) | EBITDA (%) | PAT (Rs<br>mn) | EPS (Rs) | P/E (x) | EV/EBITDA<br>(x) | ROE (%) |
| FY24    | 1,12,603             | 14.4       | 9,059          | 49.5     | 21      | 11               | 14      |
| FY25    | 1,24,049             | 13.1       | 9,639          | 52.7     | 20      | 11               | 14      |
| FY26E   | 1,36,556             | 13.9       | 10,501         | 57.4     | 18      | 10               | 14      |
| FY27E   | 1,47,479             | 14.2       | 11,975         | 65.4     | 16      | 9                | 14      |
| FY28E   | 1,57,635             | 14.2       | 13,184         | 72.0     | 16      | 8                | 14      |

## THREE YEAR OUTLOOK

## Business & Earnings

- In June 2024, ARACT (100% subsidiary of ARENM) announced a technical licensing agreement with GIB EnergyX Slovakia s.r.o.(GIB), a JV between Gotion High-Tech Co Ltd, China and InoBat, Slovakia. The agreement allows ARACT to 1) access cell technology IP, 2) seek support to establish Gigafactory facilities confirming the latest generation process technologies, 3) integrate with Gotion's global supply chain network for critical battery materials, and 4) provide customer technical support for solution deployment. The company had developed the 2170 NMC cell in its Advanced Lithium Technology Research Hub in collaboration with Jiangsu Highstar. The company intends to set up 16 GWH cell manufacturing capacities (Phase 1: 2GWH by FY27 focused on NMC chemistry, Phase 2: 8 GWH by FY30). ARENM aims to send test samples to secure approvals from various OEMs & fleet operators for commercial supplies, and we expect benefits to accumulate in the long run.
- ARENM's growth in lead acid would be led by an increasing market share in export, AM/OEM markets. The company plans to enhance its footprint in the export market wherein it has incorporated many subsidiaries. ARENM also plans to establish a strong presence in the motive power space due to the thrust on warehousing. However, the growing competitive intensity would be a key monitorable for margin expansion.

## Valuation Multiples <

■ Expect ARENM to report a revenue and PAT CAGR of 11% & 9%, respectively, over FY25-FY29E. While return ratios are likely to be under duress due to significant capex, anticipate ramp-up in li-ion capacities to improve operating efficiencies/return profile.

## **KEY ESTIMATES REVISION**

|          | FY26E                              |   | FY27E   |   |   |  |  |
|----------|------------------------------------|---|---|---|---|--|--|
| Old      | New                                | Change  | Old   | New   | Change  |  |  |
| 1,36,429 | 1,36,556                           | 0%  | 1,47,356  | 1,47,479  | 0%  |  |  |
| 14.0     | 13.9                               | -10 bps   | 14.0  | 14.2  | 20 bps  |  |  |
| 10,307   | 10,501                             | 2%  | 11,551  | 11,975  | 4%  |  |  |
| 56.3     | 57.4                               | 2%  | 63.1  | 65.4  | 4%  |  |  |
| Before   | Results:                           | 17.0  | After R   | esults:   | 16.6  |  |  |
|          | 1,36,429<br>14.0<br>10,307<br>56.3 | Old         New           1,36,429         1,36,556           14.0         13.9           10,307         10,501 | Old         New         Change           1,36,429         1,36,556         0%           14.0         13.9         -10 bps           10,307         10,501         2%           56.3         57.4         2% | Old         New         Change         Old           1,36,429         1,36,556         0%         1,47,356           14.0         13.9         -10 bps         14.0           10,307         10,501         2%         11,551           56.3         57.4         2%         63.1 | Old         New         Change         Old         New           1,36,429         1,36,556         0%         1,47,356         1,47,479           14.0         13.9         -10 bps         14.0         14.2           10,307         10,501         2%         11,551         11,975           56.3         57.4         2%         63.1         65.4 |  |  |

## All figures in Rs.Mn

# **OUTLOOK REVIEW 4QFY25** 2 June 2025

| Industry              | AUTOMOBILE            |
|-----------------------|-----------------------|
| <b>Key Stock Data</b> |                       |
| Bloomberg             | ARENM IN              |
| Shares o/s            | 183mn                 |
| Market Cap            | Rs. 187bn (\$2,246mn) |
| 52-wk High-Low        | Rs. 1,776-805         |
| 3m ADV                | Rs. 742mn (\$9mn)     |
| F&O                   | Yes                   |
|                       |                       |

### Latest Shareholding (%)

|              | Sep-24 | Dec-24 | Mar-25 |
|--------------|--------|--------|--------|
| Promoters    | 32.9   | 32.9   | 32.9   |
| Institutions | 37.7   | 36.6   | 35.2   |
| Public       | 29.4   | 30.5   | 31.9   |
| Pledge       | 0.0    | 0.0    | 0.0    |

### Stock Performance (%)

|        | 1m  | 3m   | 12m   |
|--------|-----|------|-------|
| ARENM  | 7.1 | 5.5  | -13.7 |
| Sensex | 1.2 | 11.3 | 6.5   |

### **RESEARCH ANALYSTS**

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# **Quarterly Financial Statement**

- Standalone revenue for the quarter came in at "Rs. 29.7bn, up "6% YoY and down 6% QoQ. Management commentary has indicated that revenue growth was aided by strong volume growth in both automotive and UPS Applications.
- Based on segmental disclosures (consolidated), lead acid segment revenue was at Rs. 29.0bn, up 4% YoY and down 8% QoQ. Lead acid EBIT margins was at 7.3%, down 180bps QoQ. Li-ion revenues was at Rs. 1.6bn, up 35% YoY and up 34% QoQ. Li-ion EBIT margins was at -13.8%.
- Gross margin at 32.3%, decreased ~80 bps QoQ due to high antimony cost. Exide's gross margin was at 31.2%, was down ~80 bps QoQ.
- Absolute other expenses increased 11% YoY. As % of revenue, the same was up 80bps QoQ. Operating margins were adversely impacted by surge in alloy prices and power cost due to regulatory changes in solar power settlements and fuel surcharges.
- Consequently, EBITDA came in at Rs. 3.4bn, down 16% YoY and 18% QoQ. EBITDA margin came in at 11.5%, down 160bps QoQ.
- PAT for the quarter stood at Rs. 1.7 bn, down 27% YoY and 47% QoQ. PAT adjusted for exceptional items came in at Rs. 1.7bn, down 28% QoQ.

### **Standalone Financial Results**

| Rs. mn\Period           | 4QFY25 | 4QFY24 | yoy Growth | 3QFY25 | qoq Growth | FY25     | FY24     | Yoy Growth |
|-------------------------|--------|--------|------------|--------|------------|----------|----------|------------|
| Revenue                 | 29,739 | 27,967 | 6.3%       | 31,640 | -6.0%      | 1,24,049 | 1,12,595 | 10.2%      |
| Raw Material            | 20,132 | 18,314 | 9.9%       | 21,164 | -4.9%      | 84,071   | 75,759   | 11.0%      |
| Employee cost           | 1,801  | 1,629  | 10.5%      | 1,912  | -5.8%      | 7,468    | 6,836    | 9.2%       |
| Other cost              | 4,383  | 3,947  | 11.1%      | 4,406  | -0.5%      | 16,220   | 13,941   | 16.3%      |
| Total Expenditure       | 26,316 | 23,890 | 10.2%      | 27,482 | -4.2%      | 1,07,758 | 96,536   | 11.6%      |
| Reported EBITDA         | 3,422  | 4,077  | -16.1%     | 4,158  | -17.7%     | 16,291   | 16,059   | 1.4%       |
| Reported Margin %       | 11.5%  | 14.6%  | -307 bps   | 13.1%  | -163 bps   | 13.1%    | 14.3%    | -113 bps   |
| Depreciation            | 1,284  | 1,210  | 6.1%       | 1,233  | 4.1%       | 4,921    | 4,730    | 4.0%       |
| EBIT                    | 2,138  | 2,867  | -25.4%     | 2,925  | -26.9%     | 11,370   | 11,330   | 0.4%       |
| Other income            | 200    | 283    | -29.4%     | 293    | -31.6%     | 933      | 1,013    | -7.9%      |
| Net Interest exp (inc)  | 94.9   | 97.3   | -2.5%      | 106.5  | -10.9%     | 422.4    | 311.7    | 35.5%      |
| РВТ                     | 2,244  | 3,053  | -26.5%     | 3,111  | -27.9%     | 11,881   | 12,032   | -1.3%      |
| Tax provision           | 576    | 773    | -25.6%     | 1,103  | -47.8%     | 3,353    | 3,035    | 10.5%      |
| Tax rate %              | 25.7%  | 25.3%  | 33 bps     | 35.5%  | -981 bps   | 28%      | 25%      | 300 bps    |
| PAT (Adjusted)          | 1,668  | 2,280  | -26.8%     | 3,118  | -46.5%     | 9,639    | 8,997    | 7.1%       |
| Adjusted PAT margin (%) | 1,658  | 2,280  | -27.3%     | 2,299  | -27.9%     | 8,810    | 8,997    | -2.1%      |
| Shares Outstanding      | 5.6%   | 8.2%   | -258 bps   | 7.3%   | -169 bps   | 7.1%     | 8.0%     | -89 bps    |
| EPS (Reported)          | 183    | 183    |            | 183    |            | 183      | 183      |            |
| EPS (Adjusted)          | 9.1    | 12.5   | -26.8%     | 17.0   | -46.5%     | 52.7     | 49.2     | 7.1%       |

Source: Company data, Avendus Spark Research



# **Abridged Financials**

| in Rs. Bn   | FY23  | FY24       | FY25  | FY26E | FY27E | FY28E  | FY29E | FY30E |
|---|-------|------------|-------|-------|-------|--------|-------|-------|
| Standalone operations (Lead Acid)                         |       |            |       |       |       |        |       |       |
| Revenues  | 101.4 | 111.9      | 123.5 | 136.6 | 147.5 | 157.6  | 168.8 | 180.5 |
| YoY (%)   |       | 10%        | 10%   | 11%   | 8%    | 7%     | 7%    | 7%    |
| EBITDA  | 14.3  | 16.1       | 16.2  | 19.0  | 21.0  | 22.4   | 24.0  | 25.7  |
| EBITDA (%)  | 14.1% | 14.4%      | 13.1% | 13.9% | 14.2% | 14.2%  | 14.2% | 14.2% |
| PAT   | 7.8   | 9.0        | 8.8   | 10.5  | 11.8  | 12.6   | 13.5  | 14.5  |
| PAT (%)   | 7.7%  | 8.0%       | 7.2%  | 7.7%  | 8.0%  | 8.0%   | 8.0%  | 8.1%  |
| Net Block   | 36.9  | 35.5       | 34.7  | 32.6  | 32.1  | 31.2   | 30.5  | 29.5  |
| Advance Cell Tech subsidiary (Non-<br>current investment) | 4.6   | 12.1       | 19.4  | 29.4  | 31.9  | 41.6   | 51.0  | 60.0  |
| Cash & cash equivalents                                   | 1.2   | 3.7        | 2.3   | 0.8   | 6.5   | 6.6    | 7.5   | 9.9   |
| Net Working Capital                                       | 17.1  | 14.5       | 11.1  | 12.2  | 13.1  | 14.0   | 15.0  | 16.1  |
| NWC days  | 62    | 47         | 33    | 33    | 33    | 33     | 33    | 33    |
| Capital Employed - Lead Acid                              | 59.9  | 65.9       | 67.5  | 74.9  | 83.7  | 93.5   | 104.0 | 115.5 |
|   |       |            |       |       |       |        |       |       |
| Li-Ion cell manufacturing operations                      |       |            |       |       |       |        |       |       |
| Revenues  |       |            |       | 0.0   | 0.0   | 8.7    | 23.7  | 34.1  |
| YoY (%)   |       |            |       |       |       |        | 171%  | 44%   |
| EBITDA  |       |            |       | 0.0   | 0.0   | 0.1    | 0.9   | 1.9   |
| EBITDA (%)  |       |            |       |       |       | 1.0%   | 4.0%  | 5.5%  |
| PBT   |       | Immaterial |       | 0.4   | 0.4   | -1.3   | -1.1  | -0.7  |
| PBT (%)   |       |            |       |       |       | -14.6% | -4.7% | -2.2% |
| Net Block   |       |            |       | 16.8  | 19.4  | 27.3   | 34.3  | 40.4  |
| Net Working Capital                                       |       |            |       | 0.0   | 0.0   | 0.7    | 1.9   | 2.8   |
| NWC days  |       |            |       | 30    | 30    | 30     | 30    | 30    |
| Capital Employed - Li-ion                                 |       |            |       | 16.8  | 19.4  | 28.1   | 36.3  | 43.2  |
|   |       |            |       |       |       |        |       |       |
| <u>Consolidated</u>                                       |       |            |       |       |       |        |       |       |
| Revenues  | 103.9 | 117.1      | 128.5 | 136.6 | 147.5 | 166.4  | 192.5 | 214.6 |
| YoY (%)   |       | 13%        | 10%   | 6%    | 8%    | 13%    | 16%   | 12%   |
| EBITDA  | 14.4  | 16.5       | 16.1  | 19.4  | 21.5  | 23.3   | 25.9  | 28.6  |
| EBITDA (%)  | 13.8% | 14.1%      | 12.5% | 14.2% | 14.6% | 14.0%  | 13.5% | 13.3% |
| EBIT  | 9.6   | 11.6       | 11.0  | 14.1  | 15.8  | 15.5   | 17.1  | 18.8  |
| EBIT (%)  | 9.2%  | 9.9%       | 8.6%  | 10.3% | 10.7% | 9.3%   | 8.9%  | 8.8%  |
| PAT   | 7.6   | 9.2        | 8.6   | 10.9  | 12.3  | 12.0   | 13.2  | 14.6  |
| PAT (%)   | 7.3%  | 7.8%       | 6.7%  | 8.0%  | 8.3%  | 7.2%   | 6.9%  | 6.8%  |
| Net Block   | 36.9  | 39.4       | 42.0  | 49.6  | 51.5  | 58.3   | 64.3  | 69.1  |
| Cash & cash equivalents                                   | 1.2   | 3.7        | 2.3   | 0.8   | 6.5   | 6.6    | 7.5   | 9.9   |
| Net Working Capital                                       | 17.1  | 14.5       | 11.1  | 12.2  | 13.1  | 14.8   | 17.0  | 18.9  |
| NWC days  | 60    | 45         | 32    | 33    | 33    | 32     | 32    | 32    |
| Capital Employed - Consolidated                           | 55.2  | 57.7       | 55.4  | 62.6  | 71.1  | 79.7   | 88.8  | 97.8  |

Avendus<sup>^</sup>

Our base case analysis indicates that li-ion business is valued at Rs. 21bn assuming a projected utilization level of 15.5 GWh (85% utilization level) and margins of 10% for FY35. Also, the LAB segment contributes Rs. 1034/share to an overall TP of Rs. 1,085

| Amara: Li-ion Batteries (Li-Ion) | FY23-25    | FY26  | FY27 | FY28  | FY29 | FY30 | FY31 | FY32 | FY33 | FY34 | FY35  |
|----------------------------------|------------|-------|------|-------|------|------|------|------|------|------|-------|
| Revenue (Rs. Bn)                 |            | 0.0   | 0.0  | 8.7   | 23.7 | 34.1 | 42.4 | 54.4 | 68.4 | 84.3 | 90.1  |
| YoY (%)                          |            |       |      |       | 171% | 44%  | 24%  | 28%  | 26%  | 23%  | 7%    |
| EBITDA (Rs. Bn)                  |            | 0.0   | 0.0  | 0.1   | 0.9  | 1.9  | 3.0  | 4.4  | 5.8  | 7.6  | 9.0   |
| % Margins                        | Immaterial |       |      | 1.0%  | 4.0% | 5.5% | 7.0% | 8.0% | 8.5% | 9.0% | 10.0% |
| Capex (Rs. Bn)                   |            | 10.0  | 2.6  | 9.7   | 9.3  | 9.1  | 11.2 | 11.0 | 10.4 | 10.2 | 6.4   |
| FCFF (Rs. Bn)                    |            | -10.0 | -2.6 | -10.3 | -9.6 | -8.0 | -8.9 | -7.6 | -5.7 | -3.9 | 2.2   |
| RoIC (%)                         |            | 0%    | 0%   | -5%   | -3%  | -2%  | -1%  | 0%   | 1%   | 3%   | 4%    |

| Lithium-Ion Operations             | FY27  |
|------------------------------------|-------|
| Terminal Growth (%)                | 6%    |
| WACC (%)                           | 13%   |
| Discounted FCFF (Rs. Bn)           | -26.4 |
| PV of Terminal Value (Rs. Bn)      | 30.4  |
| EV (Rs. Bn)                        | 3.9   |
| Less: Net Debt/(net Cash) (Rs. Bn) | -4.7  |
| Implied Market Cap (Rs. Bn)        | 8.7   |
| Outstanding Shares (Mn)            | 171   |
| Target Price (Rs.)                 | 51    |

| Key Assumptions          |      |      |      |
|--------------------------|------|------|------|
|                          | FY26 | FY30 | FY35 |
| Capacities<br>(GWh)      | 2.0  | 6.5  | 15.5 |
| Utilisation (%)          | 0%   | 70%  | 85%  |
| Battery Pack<br>(\$/KWh) | 106  | 86   | 79   |

- Factoring higher li-ion adoption across automotive, telecom, and energy storage solutions for key end-user industries.
- Margins estimated to be lower than EXIDE due to lack of sourcing tie-up and technical partnership.
- Incremental capex per GWh estimated to reduce with increasing scale

| Amara: Consolidated (LaB + Li-ion) | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY31 | FY32 | FY33 | FY34 | FY35 |
|------------------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| RoIC (%)                           | 13%  | 16%  | 15%  | 18%  | 19%  | 17%  | 17%  | 17%  | 17%  | 17%  | 18%  | 19%  | 21%  |

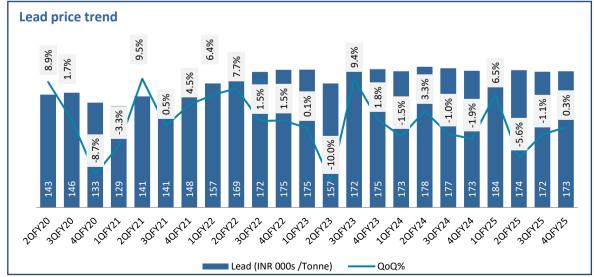
|                        | FY27E | FY29E |
|------------------------|-------|-------|
| P/E Multiple           | 16    | 15    |
| Lead Acid EPS (Rs. )   | 64.6  | 74.0  |
| Lead Acid TP (Rs.) (A) | 1,034 | 1,110 |
| Li-Ion TP (Rs.) (B)    | 51    | 129   |
| Total TP (Rs.) (A+B)   | 1,085 | 1,239 |
|                        |       |       |



# **Segmental results & Margin Profile**

| Segmental Results<br>(Consol) | 4QFY25 | 3QFY25 | QoQ<br>growth | 4QFY24 | YoY<br>growth | FY25     | FY24     | YoY<br>growth |
|-------------------------------|--------|--------|---------------|--------|---------------|----------|----------|---------------|
| Revenues                      |        |        |               |        |               |          |          |               |
| Lead acid                     | 29,030 | 31,548 | -8%           | 27,915 | 4%            | 1,23,451 | 1,11,862 | 10%           |
| Others (New<br>Energy)        | 1,571  | 1,177  | 34%           | 1,164  | 35%           | 5,012    | 5,223    | -4%           |
| TotalRevenue                  | 30,601 | 32,725 | -6%           | 29,079 | 5%            | 1,28,463 | 1,17,084 | 10%           |
|                               |        |        |               |        |               |          |          |               |
| EBIT                          |        |        |               |        |               |          |          |               |
| Lead acid                     | 2,132  | 2,874  | -26%          | 2,882  | -26%          | 11,226   | 11,387   | -1%           |
| Others (New<br>Energy)        | -216   | -158   | NM            | -70    | NM            | -459     | 285      | NM            |
| Total EBIT                    | 1,916  | 2,716  | -29%          | 2,812  | -32%          | 10,767   | 11,672   | -8%           |
|                               |        |        |               |        |               |          |          |               |
| EBIT Margins                  |        |        |               |        |               |          |          |               |
| Lead acid                     | 7.3%   | 9.1%   | -176 bps      | 10.3%  | -298 bps      | 9.1%     | 10.2%    | -109 bps      |
| Others (New<br>Energy)        | -13.8% | -13.4% | -36 bps       | -6.1%  | -772 bps      | -9.2%    | 5.5%     | -1461 bps     |
| Total EBIT                    | 6.3%   | 8.3%   | -204 bps      | 9.7%   | -341 bps      | 8.4%     | 10.0%    | -159 bps      |





Source: Company, Avendus Spark



# **Financial Summary**

| Standalone Financial Statements        |        |        |        |          |          |          |          |          |          |          |
|--|--------|--------|--------|----------|----------|----------|----------|----------|----------|----------|
| Rs mn                                  | FY20   | FY21   | FY22   | FY23     | FY24     | FY25     | FY26E    | FY27E    | FY28E    | FY29E    |
| Profit & Loss                          |        |        |        |          |          |          |          |          |          |          |
| Revenue                                | 68,395 | 71,497 | 86,958 | 1,03,897 | 1,12,603 | 1,24,049 | 1,36,556 | 1,47,479 | 1,57,635 | 1,68,788 |
| Gross profit                           | 23,923 | 24,050 | 25,745 | 33,917   | 37,262   | 39,978   | 44,655   | 48,374   | 51,706   | 55,364   |
| EBITDA                                 | 10,986 | 11,157 | 10,226 | 14,350   | 16,214   | 16,291   | 19,034   | 20,999   | 22,445   | 24,033   |
| Depreciation                           | 3,007  | 3,192  | 3,957  | 4,504    | 4,787    | 4,921    | 5,191    | 5,494    | 5,872    | 6,186    |
| EBIT                                   | 7,978  | 7,965  | 6,269  | 9,846    | 11,427   | 11,370   | 13,843   | 15,505   | 16,573   | 17,847   |
| Other Income                           | 551    | 874    | 780    | 896      | 1,015    | 933      | 588      | 895      | 1,463    | 1,546    |
| Interest expense                       | 122    | 105    | 151    | 296      | 332      | 422      | 401      | 401      | 421      | 442      |
| Exceptional items                      | 0      | 0      | 0      | -477     | 0        | 1,111    | 0        | 0        | 0        | 0        |
| PBT                                    | 8,407  | 8,733  | 6,898  | 9,970    | 12,110   | 12,992   | 14,029   | 15,999   | 17,614   | 18,951   |
| Reported PAT (after minority interest) | 6,608  | 6,468  | 5,113  | 7,307    | 9,059    | 9,639    | 10,501   | 11,975   | 13,184   | 14,185   |
| Adj PAT                                | 6,608  | 6,468  | 5,113  | 7,307    | 9,059    | 9,639    | 10,501   | 11,975   | 13,184   | 14,185   |
| EPS (Rs.)                              | 38.7   | 37.9   | 29.9   | 42.8     | 49.5     | 52.7     | 57.4     | 65.4     | 72.0     | 77.5     |
| Balance Sheet                          |        |        |        |          |          |          |          |          |          |          |
| Net Worth                              | 36,556 | 42,130 | 45,514 | 60,056   | 67,687   | 73,783   | 81,658   | 90,640   | 1,00,528 | 1,11,166 |
| Total debt                             | 343    | 234    | 165    | 1,111    | 533      | 1,445    | 945      | 745      | 645      | 545      |
| Other liabilities and provisions       | 6,958  | 8,142  | 10,015 | 10,693   | 11,725   | 14,237   | 15,598   | 16,788   | 17,893   | 19,107   |
| Total Networth and liabilities         | 43,857 | 50,506 | 55,694 | 71,860   | 79,945   | 89,465   | 98,202   | 1,08,172 | 1,19,066 | 1,30,819 |
| Gross Fixed assets                     | 29,337 | 38,784 | 43,116 | 59,580   | 62,988   | 67,152   | 70,152   | 75,152   | 80,152   | 85,652   |
| Net fixed assets                       | 18,292 | 24,548 | 24,923 | 36,882   | 35,503   | 34,747   | 32,555   | 32,061   | 31,189   | 30,503   |
| Capital work-in-progress               | 8,270  | 3,993  | 8,297  | 2,343    | 3,217    | 8,441    | 8,441    | 8,441    | 8,441    | 8,441    |
| Intangible Assets                      | 0      | 0      | 0      | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Investments                            | 1,562  | 2,805  | 778    | 4,860    | 14,791   | 19,979   | 29,355   | 31,942   | 41,620   | 50,961   |
| Cash and bank balances                 | 845    | 1,758  | 536    | 998      | 1,045    | 1,653    | 798      | 6,528    | 6,606    | 7,495    |
| Loans & advances and other assets      | 3,247  | 2,610  | 3,262  | 9,741    | 5,522    | 3,318    | 3,652    | 3,944    | 4,216    | 4,514    |
| Net working capital                    | 11,641 | 14,792 | 17,899 | 17,035   | 19,868   | 21,327   | 23,401   | 25,256   | 26,995   | 28,905   |
| Total assets                           | 43,857 | 50,506 | 55,694 | 71,860   | 79,945   | 89,465   | 98,202   | 1,08,172 | 1,19,066 | 1,30,819 |
| Capital Employed                       | 37,341 | 42,771 | 45,993 | 62,203   | 69,105   | 75,960   | 83,336   | 92,117   | 1,01,905 | 1,12,444 |
| Invested Capital (CE - cash - CWIP)    | 28,226 | 37,021 | 37,161 | 58,862   | 64,844   | 65,866   | 74,097   | 77,148   | 86,859   | 96,508   |
| Net debt                               | -1,924 | -4,258 | -718   | -125     | -3,161   | -832     | 148      | -5,783   | -5,961   | -6,950   |
| Cash Flow                              |        |        |        |          |          |          |          |          |          |          |
| Cash flows from Operations (Pre-tax)   | 14,133 | 10,016 | 8,323  | 12,125   | 16,431   | 17,035   | 18,174   | 20,535   | 22,581   | 24,143   |
| Cash flows from Operations (post-tax)  | 11,769 | 8,020  | 6,330  | 9,562    | 13,142   | 13,752   | 14,645   | 16,512   | 18,151   | 19,377   |
| Capex                                  | -6,999 | -4,964 | -7,609 | -4,659   | -4,423   | -7,518   | -3,000   | -5,000   | -5,000   | -5,500   |
| Free cashflows                         | 4,770  | 3,057  | -1,280 | 4,904    | 8,719    | 6,234    | 11,645   | 11,512   | 13,151   | 13,877   |
| Free cashflows (post interest costs)   | 4,633  | 2,948  | -1,280 | 4,904    | 8,719    | 6,234    | 11,645   | 11,512   | 13,151   | 13,877   |
| Cash flows from Investing              | -8,497 | -6,350 | -4,831 | -7,892   | -10,720  | -11,543  | -12,375  | -7,587   | -14,678  | -14,841  |
| Cash flows from Financing              | -3,638 | -1,215 | -2,123 | -1,119   | -2,425   | -1,566   | -3,125   | -3,194   | -3,396   | -3,646   |
| Total cash & liquid investments        | 845    | 1,758  | 536    | 1,236    | 3,694    | 2,278    | 798      | 6,528    | 6,606    | 7,495    |



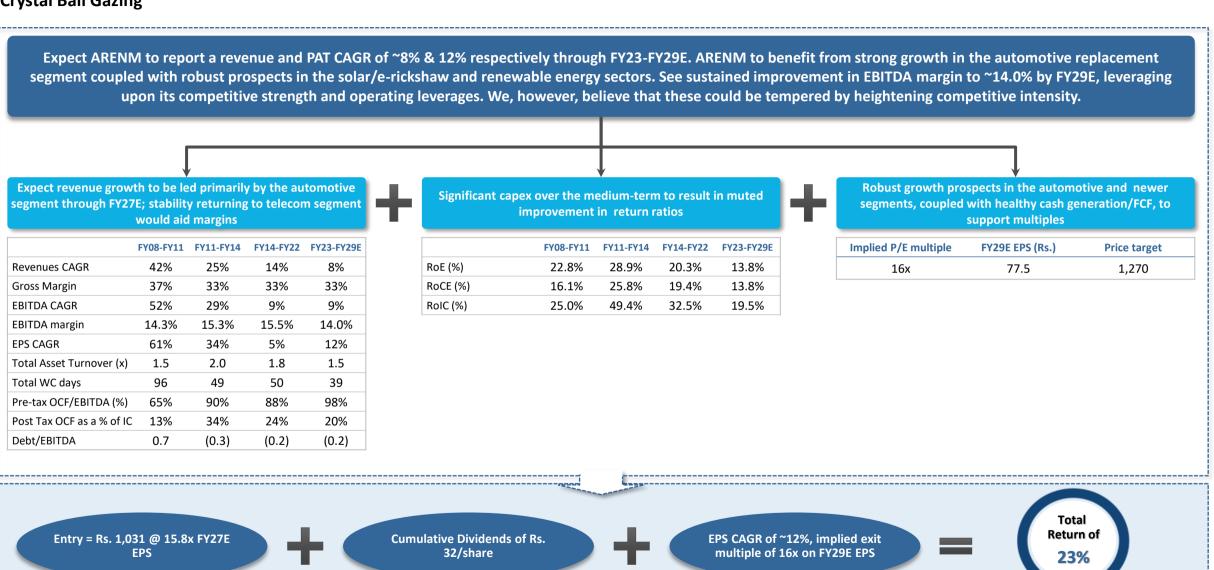
# **Financial Summary**

### **Standalone Financial Statements**

| Standalone Financial Statements |          |          |          |          |          |          |          |          |          |          |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Growth ratios (%)               | FY20     | FY21     | FY22     | FY23     | FY24     | FY25     | FY26E    | FY27E    | FY28E    | FY29E    |
| Revenue                         | 1        | 5        | 22       | 19       | 8        | 10       | 10       | 8        | 7        | 7        |
| EBITDA                          | 15       | 2        | -8       | 40       | 13       | 0        | 17       | 10       | 7        | 7        |
| Adj PAT                         | 37       | -2       | -21      | 43       | 24       | 6        | 9        | 14       | 10       | 8        |
| Margin ratios (%)               |          |          |          |          |          |          |          |          |          |          |
| Gross                           | 35.0     | 33.6     | 29.6     | 32.6     | 33.1     | 32.2     | 32.7     | 32.8     | 32.8     | 32.8     |
| EBITDA                          | 16.1     | 15.6     | 11.8     | 13.8     | 14.4     | 13.1     | 13.9     | 14.2     | 14.2     | 14.2     |
| Adj PAT                         | 9.7      | 9.0      | 5.9      | 7.0      | 8.0      | 7.8      | 7.7      | 8.1      | 8.4      | 8.4      |
| Performance ratios              |          |          |          |          |          |          |          |          |          |          |
| Pre-tax OCF/EBITDA (%)          | 129      | 90       | 81       | 84       | 101      | 105      | 95       | 98       | 101      | 100      |
| OCF/IC (%)                      | 42       | 22       | 17       | 16       | 20       | 21       | 20       | 22       | 22       | 21       |
| RoE (%)                         | 19       | 16       | 12       | 14       | 14       | 14       | 14       | 14       | 14       | 13       |
| RoCE (%)                        | 19       | 16       | 12       | 15       | 14       | 13       | 14       | 14       | 14       | 14       |
| RoCE (Pre-tax) (%)              | 24       | 22       | 16       | 20       | 19       | 17       | 18       | 19       | 19       | 18       |
| Fixed asset turnover (x)        | 2.5      | 2.1      | 2.1      | 2.0      | 1.8      | 1.9      | 2.0      | 2.0      | 2.0      | 2.0      |
| Total asset turnover (x)        | 1.6      | 1.5      | 1.6      | 1.6      | 1.5      | 1.5      | 1.5      | 1.7      | 1.6      | 1.6      |
| Financial stability ratios      |          |          |          |          |          |          |          |          |          |          |
| Net Debt to Equity (x)          | -0.1     | -0.1     | -0.0     | -0.0     | -0.0     | -0.0     | 0.0      | -0.1     | -0.1     | -0.1     |
| Net Debt to EBITDA (x)          | -0.2     | -0.4     | -0.1     | -0.0     | -0.2     | -0.1     | 0.0      | -0.3     | -0.3     | -0.3     |
| Interest cover (x)              | 97       | 76       | 42       | 32       | 40       | 33       | 36       | 41       | 43       | 44       |
| Cash conversion days            | 62       | 76       | 75       | 60       | 64       | 63       | 63       | 65       | 65       | 65       |
| Total Working capital days      | 45       | 49       | 48       | 60       | 47       | 33       | 33       | 34       | 34       | 34       |
| Valuation metrics               |          |          |          |          |          |          |          |          |          |          |
| Fully Diluted Shares (mn)       | 170.8    | 170.8    | 170.8    | 170.8    | 183.0    | 183.0    | 183.0    | 183.0    | 183.0    | 183.0    |
| Market cap (Rs.mn)              |          | 1,88,627 |          |          |          |          |          |          |          |          |
| P/E (x)                         | 26.6     | 27.2     | 34.4     | 24.1     | 20.8     | 19.6     | 18.0     | 15.8     | 14.3     | 13.3     |
| P/Sales (x)                     | 2.8      | 2.7      | 2.2      | 1.8      | 1.7      | 1.5      | 1.4      | 1.3      | 1.2      | 1.1      |
| EV (Rs.mn) (ex-CWIP)            | 1,78,433 | 1,87,103 | 1,88,257 | 1,88,502 | 1,85,466 | 1,87,795 | 1,88,775 | 1,82,844 | 1,82,667 | 1,81,677 |
| EV/ EBITDA (x)                  | 16.2     | 16.8     | 18.4     | 13.1     | 11.4     | 11.5     | 9.9      | 8.7      | 8.1      | 7.6      |
| EV/ OCF(x)                      | 15.2     | 23.3     | 29.7     | 19.7     | 14.1     | 13.7     | 12.9     | 11.1     | 10.1     | 9.4      |
| FCF Yield (%)                   | 2.5%     | 1.6%     | -0.7%    | 2.6%     | 4.6%     | 3.3%     | 6.2%     | 6.1%     | 7.0%     | 7.4%     |
| Price to BV (x)                 | 5.2      | 4.5      | 4.1      | 3.1      | 2.8      | 2.6      | 2.3      | 2.1      | 1.9      | 1.7      |
| Dividend yield (%)              | 1.9%     | 0.5%     | 1.0%     | 0.3%     | 0.7%     | 1.0%     | 1.4%     | 1.6%     | 1.7%     | 1.9%     |
| Dividend pay-out (%)            | 50.1%    | 13.2%    | 25.0%    | 25.0%    | 25.0%    | 25.0%    | 25.0%    | 25.0%    | 25.0%    | 25.0%    |



# **Crystal Ball Gazing**



Source: Company data, Avendus Spark Research



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| Report Date | CMP (Rs.) | TP (Rs.) | Reco.  |
|-------------|-----------|----------|--------|
| 11-Feb-25   | 1,032     | 1,150    | ADD    |
| 07-Nov-24   | 1,330     | 1,400    | ADD    |
| 07-Aug-24   | 1,465     | 1,200    | REDUCE |
| 31-May-24   | 1,180     | 1,200    | ADD    |
| 05-Feb-24   | 895       | 920      | ADD    |
| 02-Nov-23   | 618       | 720      | ADD    |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |
| #N/A        | #N/A      | #N/A     | #N/A   |

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| Symbol Interpretation |  |  |  |  |
|-----------------------|--|--|--|--|
| SELL                  | Stock expected to fall >10% over a 1-year horizon                              |  |  |  |
| REDUCE                | Stock expected to provide returns of <5% – -10% over a 1-year horizon          |  |  |  |
| ADD                   | Stock expected to provide positive returns of >5% – <15% over a 1-year horizon |  |  |  |
| BUY                   | Stock expected to provide positive returns of >15% over a 1-year horizon       |  |  |  |

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